AUDITING PROCEDURES REPORT

Issued under P.A. 2 of 1968, as amended. Filing is mandatory.

| Local Government Type | | Local Government Name | | County |
|---|--------|-----------------------|--------------------------|--------------------|
| [] City [X] Township [] Village [] O | ther | Spaulding Township | Saginaw | |
| Audit Date | Opinio | n Date | Date Accountant Report S | ubmitted to State: |
| March 31, 2006 May | | 4, 2006 | June 6, 2006 | |

We have audited the financial statements of this local unit of government and rendered an opinion on financial statements prepared in accordance with the Statements of the Governmental Accounting Standards Board (GASB) and the *Uniform Reporting Format for Financial Statements for Counties and Local Units of Government in Michigan* by the Michigan Department of Treasury.

We affirm that:

- 1. We have complied with the Bulletin for the Audits of Local Units of Government in Michigan as revised.
- 2. We are certified public accountants registered to practice in Michigan.

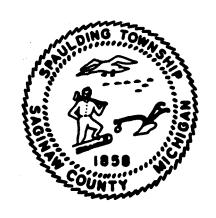
We further affirm the following. "Yes" responses have been disclosed in the financial statements, including the notes, or in the report of comments and recommendations

You must check the applicable box for each item below.

| [] | Yes | [X] | No | 1. | Certain component units/funds/agencies of the local unit are excluded from the financial statements. |
|-------|-----|-----|----|----|--|
| [] | Yes | [X] | No | 2. | There are accumulated deficits in one or more of this unit's unreserved fund balances/retained earnings (P.A. 275 of 1980). |
| [X] | Yes | [] | No | 3. | There are instances of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of 1968, as amended). |
| [] | Yes | [X] | No | 4. | The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act. |
| [] | Yes | [X] | No | 5. | The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]). |
| [] | Yes | [X] | No | 6. | The local unit has been delinquent in distributing tax revenues that were collected for another taxing unit. |
| [] | Yes | [X] | No | 7. | The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during the year). |
| [] | Yes | [X] | No | 8. | The local unit uses credit cards and has not adopted an applicable policy as required by P.A. 266 of 1995 (MCL 129.241). |
| [] | Yes | [X] | No | 9. | The local unit has not adopted an investment policy as required by P.A. 196 of 1997 (MCL 129.95). |

| We have enclosed the following: | Enclosed | Forwarded | Not Required |
|---|----------|-----------|-----------------|
| The letter of comments and recommendations. | | | Х |
| Reports on individual federal financial assistance programs (program audits). | | | Х |
| Single Audit Reports (ASLGU). | | | Х |

| Certified Public Accountant (Firm Name) | | | |
|---|---------|-------|-------|
| REHMANN ROBSON GERALD J. DESLOOVER, CPA | | | |
| Street Address | City | State | Zip |
| 5800 GRATIOT, PO BOX 2025 | SAGINAW | MI | 48605 |
| Accountant Signature | | | |



Spaulding Township Saginaw County, Michigan

Financial Statements

For the Year Ended March 31, 2006

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INDEPENDENT AUDITORS' REPORT

May 4, 2006

To the Township Board Spaulding Township Saginaw, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of *Spaulding Township*, as of and for the year ended March 31, 2006, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of *Spaulding Township's* management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the remaining fund information of *Spaulding Township*, as of March 31, 2006, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparisons of the General Fund, Police Fund and Cass River Dike Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis listed in the table of contents on pages 3-8, is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.



Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise *Spaulding Township's* basic financial statements. The combining and individual nonmajor fund financial statements and schedules, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated, in all material respects in relation to the basic financial statements taken as a whole.

Rehmann Lohan

Management's Discussion and Analysis

As management of *Spaulding Township*, *Michigan*, we offer readers of the Township's financial statements this narrative overview and analysis of the financial activities of the Township for the fiscal year ended March 31, 2006. We encourage readers to consider the information presented here.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the Township's basic financial statements. The Township's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the Township's assets and liabilities, with the difference between the two reported at *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash* flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected special assessments).

Both of the government-wide financial statements distinguish functions of the Township that are principally supported by taxes and intergovernmental revenues (*government activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The government activities of the Township include general government, public safety, public works and parks and recreation. The business-type activities of the Township include sewer and water operations.

The government-wide financial statements can be found on pages 9-11 of this report.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Township can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Township maintains five individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general, police, and Cass River dike, each of which are considered to be major funds. Data from the two other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of *combining statements* elsewhere in this report.

The Township adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

The basic governmental fund financial statements can be found on pages 12-18 of this report.

Proprietary funds. The Township maintains one type of proprietary fund. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Township used enterprise funds to account for its water district 1, water district 2 and sewer operations.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the water district 1, water district 2 and sewer operations, all of which are considered to be major funds of the Township.

The basic proprietary fund financial statements can be found on pages 19-21 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the Township's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on page 22 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 23-36 of this report.

Other Information. The combining statements referred to earlier in connection with non-major governmental funds are presented immediately following the accompanying notes. Combining and individual fund statements and schedules can be found of pages 37-45 of this report.

Government-Wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. As show on the following chart, the Township's assets exceeded liabilities by \$3,104,462 at the end of the fiscal year.

The net assets are separated into two major components; invested in capital assets (e.g., buildings, equipment and vehicles), which amounted to \$1,528,765 or 49% of net assets and unrestricted net assets of \$1,575,697 or 51% of net assets. Unrestricted net assets may be used to meet the government's ongoing obligations to its programs.

Spaulding Township's Net Assets

| | Governmen | tal Activities | Business-Ty | pe Activities | Total | | |
|-------------------|-------------|----------------|--------------------|---------------|-------------|--------------|--|
| | 2005 | 2006 | 2005 | 2006 | 2005 | 2006 | |
| Current and | | | | | | | |
| other assets | \$ 529,775 | \$ 541,020 | \$ 983,269 | \$1,113,335 | \$1,513,044 | \$ 1,654,355 | |
| Capital Assets | 578,928 | 549,002 | 1,681,701 | 1,680,852 | 2,260,629 | 2,229,854 | |
| T . 1 | 1 100 702 | 1 000 022 | 2 ((4 070 | 0.704.107 | 0.770 (70 | 2 004 200 | |
| Total assets | 1,108,703 | 1,090,022 | 2,664,970 | 2,794,187 | 3,773,673 | 3,884,209 | |
| Long-term | | | | | | | |
| liabilities | - | - | 645,000 | 671,490 | 645,000 | 671,490 | |
| Other | | | | | | | |
| liabilities | 58,358 | 35,488 | 53,229 | 72,769 | 111,587 | 108,257 | |
| | | | | | | | |
| Total liabilities | 58,358 | 35,488 | 698,229 | 744,259 | 756,587 | 779,747 | |
| | | | | | | | |
| Net Assets | | | | | | | |
| Invested in | | | | | | | |
| capital assets, | | | | | | | |
| net of related | | | | | | | |
| debt | 552,935 | 549,002 | 1,009,701 | 979,763 | 1,562,636 | 1,528,765 | |
| Unrestricted | 497,410 | 505,532 | 957,040 | 1,070,165 | 1,454,450 | 1,575,697 | |
| | | | | | | | |
| Total net assets | \$1,050,345 | \$1,054,534 | \$1,966,741 | \$2,049,928 | \$3,017,086 | \$3,104,462 | |

Spaulding Township's Changes in Net Assets

| | Governmen | tal Activities | Business-Typ | pe Activities | Total | | | |
|--------------------------------------|-----------|----------------|--------------|---------------|------------------|---------------|--|--|
| | 2005 | 2006 | 2005 | 2006 | 2005 | 2006 | | |
| Revenues: | | | | | | _ | | |
| Program | | | | | | | | |
| revenue: | | | | | | | | |
| Charges for | | | | | | | | |
| services | \$ 89,558 | \$ 90,991 | \$ 332,653 | \$ 373,290 | \$ 422,211 | \$ 464,281 | | |
| Operating | | | | | | | | |
| grants and | 107.000 | 101 570 | | | 107.000 | 101 570 | | |
| contributions | 197,908 | 181,572 | - | - | 197,908 | 181,572 | | |
| Capital grants | | | | | | | | |
| and contributions | | 10,050 | | | | 10,050 | | |
| General revenues: | - | 10,030 | - | - | - | 10,030 | | |
| Property taxes | 230,721 | 251,734 | 27,442 | 75,110 | 258,163 | 326,844 | | |
| Unrestricted | 230,721 | 231,734 | 21,442 | 73,110 | 230,103 | 320,044 | | |
| investment | | | | | | | | |
| earnings | 5,769 | 11,592 | 4,817 | 13,990 | 10,586 | 25,582 | | |
| Miscellaneous | 2,. 32 | 11,002 | ,,,,, | 10,550 | 10,000 | 20,002 | | |
| general | | | | | | | | |
| revenues | 16,105 | 9,797 | 4,212 | 6,573 | 20,317 | 16,370 | | |
| Total revenues | 540,061 | 555,736 | 369,124 | 468,963 | 909,185 | 1,024,699 | | |
| | | | | | | | | |
| Expenses: | | | | | | | | |
| Legislative | 54,648 | 56,777 | - | - | 54,648 | 56,777 | | |
| General | | 179,124 | - | - | 213,699 | 179,124 | | |
| government | 213,699 | 107 (01 | | | 100 510 | 107 (0.1 | | |
| Public safety | 139,712 | 137,684 | - | - | 139,712 | 137,684 | | |
| Public works | 145,205 | 148,989 | - | - | 145,205 | 148,989 | | |
| Culture and | 10.050 | 21 296 | | | 10.050 | 21 296 | | |
| recreation | 18,058 | 21,286 | - | - | 18,058 | 21,286 | | |
| Interest on debt Water District 1 | 2,664 | 978 | 227,811 | 85,868 | 2,664 227,811 | 978 85,868 | | |
| Water District 2 | - | - | 156,593 | 153,545 | 156,593 | 153,545 | | |
| Sewer | - | - | 130,393 | 133,343 | 150,595 | 133,343 | | |
| Total expenses | 573,986 | 544,838 | 384,404 | 385,776 | 958,390 | 930,614 | | |
| Total expenses | 313,980 | 344,030 | 304,404 | 303,770 | 930,390 | 930,014 | | |

| | Governmen | tal Activities | Business-T | ype Activities | Total | | | |
|---|-------------|----------------|-------------|----------------|-------------|-------------|--|--|
| | 2005 | 2006 | 2005 | 2006 | 2005 | 2006 | | |
| Increase (decrease) in net assets | \$ (33,925) | \$ 10,898 | \$ (15,280) | \$ 83,187 | \$ (49,205) | \$ 94,085 | | |
| Net assets, beginning of year, restated | 1,084,270 | 1,043,636 | 1,982,021 | 1,966,741 | 3,066,291 | 3,010,377 | | |
| Net assets, end of year | \$1,050,345 | \$1,054,534 | \$1,966,741 | \$2,049,928 | \$3,017,086 | \$3,104,462 | | |

The Township took an active roll in decreasing spending during the current year, therefore the increase in net assets from the prior year to the current year.

Financial Analysis of the Government's Funds

As noted earlier, the Township uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Township's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the Township's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$452,343, all of which is available for spending at the government's discretion.

The general fund is the chief operating fund of the Township. At the end of the current fiscal year, total fund balance of the general fund was \$327,508. As a measure of the general fund's liquidity, it may be useful to compare unreserved fund balance to total fund expenditures. Unreserved fund balance represents 71% of total general fund expenditures and transfers out.

The fund balance of the Township's general fund increased \$13,229 in the current year. This increase is primarily attributed to the decrease in spending.

Proprietary funds. The Township's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

General Fund Budgetary Highlights

Differences between the original and final amended budgets for expenditures were relatively minor and the adjustments were made as a part of the Township's budget procedures to address changes in activity during the year.

Budget to actual comparisons for the Township's general fund were generally favorable

Capital Asset and Debt Administration

Capital Assets. The Township's investment in capital assets for its governmental and business-type activities as of March 31, 2006, amounted to \$2,229,854 (net of accumulated deprecation). This investment in capital assets includes land, buildings, equipment and vehicles.

Spaulding Township's Capital assets (net of depreciation)

| | Governmental Activities | В | usiness-type Activities | Total |
|-----------|--------------------------------|----|----------------------------|-----------------|
| Land | \$ 53,131 | \$ | 500 | \$ 53,631 |
| Buildings | 340,926 | | 16,080 | 357,006 |
| Equipment | 46,785 | | 11,383 | 58,168 |
| Vehicles | 108,160 | | - | 108,160 |
| Mains | _ | | 1,652,889 | 1,652,889 |
| | | | | |
| Total | \$ 549,002 | \$ | 1,680,852 | \$ 2,229,854 |

Additional information on the Township's capital assets can be found in note III C on pages 31-32 of this report.

Long-term debt. At the end of the current fiscal year, the Township had total bonded debt outstanding of \$701,089. Additional information on the Township's long-term debt can be found in note III E on page 34 of this report.

Request for information

This financial report is designed to provide a general overview of the Township's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or request for additional financial information should be addressed to the Township Treasurer, 5025 East Road, Saginaw, Michigan 48601.

SPAULDING TOWNSHIP STATEMENT OF NET ASSETS MARCH 31, 2006

| | | Primary Government | | | | | |
|---|----|--------------------|----|--------------|-----------|--|--|
| | Go | vernmental | В | usiness-type | | | |
| | | Activities | | Activities | Total | | |
| Assets | | | | | | | |
| Cash and cash equivalents | \$ | 386,144 | \$ | 379,618 \$ | 765,762 | | |
| Investments | | 4,000 | | 130,000 | 134,000 | | |
| Accounts receivable | | 128,617 | | 596,383 | 725,000 | | |
| Internal balances | | 14,254 | | (14,254) | - | | |
| Prepaid items and other assets | | - | | 18,077 | 18,077 | | |
| Inventory | | - | | 2,464 | 2,464 | | |
| Restricted cash | | 8,005 | | 1,047 | 9,052 | | |
| Capital assets, net: | | | | | | | |
| Assets not being depreciated | | 53,131 | | 500 | 53,631 | | |
| Assets being depreciated | | 495,871 | | 1,680,352 | 2,176,223 | | |
| Total assets | | 1,090,022 | | 2,794,187 | 3,884,209 | | |
| Liabilities | | | | | | | |
| Accounts payable | | 17,698 | | 38,182 | 55,880 | | |
| Accrued liabilities | | 17,790 | | 4,988 | 22,778 | | |
| Noncurrent liabilities: | | | | | | | |
| Due within one year | | - | | 29,599 | 29,599 | | |
| Due in more than one year | | - | | 671,490 | 671,490 | | |
| Total liabilities | | 35,488 | | 744,259 | 779,747 | | |
| Net Assets | | | | | | | |
| Invested in capital assets, net of related debt | | 549,002 | | 979,763 | 1,528,765 | | |
| Unrestricted | | 505,532 | | 1,070,165 | 1,575,697 | | |
| Total net assets | \$ | 1,054,534 | \$ | 2,049,928 \$ | 3,104,462 | | |

SPAULDING TOWNSHIP STATEMENT OF ACTIVITIES FOR THE YEAR ENDED MARCH 31, 2006

| | Program Revenues | | | | | | | | | | |
|--------------------------------|------------------|----------|---------|------------|-------------------------|-------------|-----------------------|--------|---------------|-----------|--|
| | | | Charges | | Operating Grants and | | Capital Grants and | | Net (Expense) | | |
| Functions / Programs | E | Expenses | fo | r Services | Cor | ntributions | Contributions | | | Revenue | |
| Primary government | | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | | |
| Legislative | \$ | 56,777 | \$ | - | \$ | - | \$ | - | \$ | (56,777) | |
| General government | | 179,124 | | 87,632 | | 181,572 | | 4,800 | | 94,880 | |
| Public safety | | 137,684 | | 3,359 | | - | | 5,250 | | (129,075) | |
| Public works | | 148,989 | | - | | - | | - | | (148,989) | |
| Recreation and culture | | 21,286 | | - | | - | | - | | (21,286) | |
| Interest on debt | | 978 | | - | | - | | - | | (978) | |
| Total governmental activities | | 544,838 | | 90,991 | | 181,572 | | 10,050 | | (262,225) | |
| Business-type activities: | | | | | | | | | | | |
| Water District 1 | | 85,868 | | 118,468 | | - | | - | | 32,600 | |
| Water District 2 | | 153,545 | | 141,445 | | - | | - | | (12,100) | |
| Sewer | | 146,363 | | 113,377 | | - | | - | | (32,986) | |
| Total business-type activities | | 385,776 | | 373,290 | | - | | - | | (12,486) | |
| Total primary government | \$ | 930,614 | \$ | 464,281 | \$ | 181,572 | \$ | 10,050 | \$ | (274,711) | |

continued...

SPAULDING TOWNSHIP STATEMENT OF ACTIVITIES (CONCLUDED) FOR THE YEAR ENDED MARCH 31, 2006

| | Go | vernmental | Bı | usiness-type | |
|--|----|------------|---------|--------------|-----------|
| Functions/Programs | 1 | Activities | | Activities | Total |
| | | | | | |
| Changes in net assets | | | | | |
| Net (expense) revenue | \$ | (262,225) | \$ | (12,486) \$ | (274,711) |
| General revenues: | | | | | _ |
| Property taxes / Special assessments | | 251,734 | | 75,110 | 326,844 |
| Unrestricted investment earnings | | 11,592 | | 13,990 | 25,582 |
| Miscellaneous general revenues | | 9,797 | | 6,573 | 16,370 |
| | | | | | |
| Total general revenues | | 273,123 | | 95,673 | 368,796 |
| | | | | | |
| Change in net assets | | 10,898 | | 83,187 | 94,085 |
| Net assets, beginning of year, as restated | | 1,043,636 | | 1,966,741 | 3,010,377 |
| | | 1 071 701 | | | 2 101 152 |
| Net assets, end of year | \$ | 1,054,534 | \$ | 2,049,928 \$ | 3,104,462 |

SPAULDING TOWNSHIP BALANCE SHEET GOVERNMENTAL FUNDS MARCH 31, 2006

| | GENERAL | | POLICE | | ASS RIVER DIKE |
|--|---------|----------|--------------|----|-------------------|
| <u>ASSETS</u> | | | | | |
| Cash and cash equivalents | \$ | 266,912 | \$ 12,264 | \$ | 56,909 |
| Investments | | - | - | | - |
| Taxes receivable - delinquent | | 4,556 | 3,635 | | - |
| Special assessments receivable - current | | 29,189 | - | | 2,715 |
| Special assessments receivable - long term | | - | - | | 53,189 |
| Accounts receivable - other | | 1,764 | 61 | | 204 |
| Due from other funds | | 14,254 | - | | - |
| Due from State | | 28,692 | - | | - |
| Restricted assets - cash | | 8,005 | - | | |
| TOTAL ASSETS | \$ | 353,372 | \$ 15,960 | \$ | 113,017 |
| LIABILITIES AND FUND EQUITY | | | | | |
| LIABILITIES | | | | | |
| Accounts payable | \$ | 7,211 | \$ 1,366 | \$ | 3,050 |
| Accrued liabilities | | 13,183 | 3,711 | | - |
| Deferred revenue | | - | - | | 53,189 |
| Customer advance deposits | | 5,470 | - | | |
| TOTAL LIABILITIES | | 25,864 | 5,077 | | 56,239 |
| FUND EQUITY | | | | | |
| Fund balances: | | | | | |
| Unreserved - undesignated: | | | | | |
| General fund | | 327,508 | - | | - |
| Special revenue funds | | <u> </u> | 10,883 | | 56,778 |
| TOTAL FUND EQUITY | | 327,508 | 10,883 | | 56,778 |
| TOTAL LIABILITIES AND FUND EQUITY | \$ | 353,372 | \$ 15,960 | \$ | 113,017 |

| OTHER |
|---------------|
| GOVERNMENTAL. |

| GOVERNMENTAL | | | mom |
|--------------|--------|----|---------|
| F | UNDS | | TOTAL |
| | | | |
| \$ | 50,059 | \$ | 386,144 |
| | 4,000 | | 4,000 |
| | 3,595 | | 11,786 |
| | - | | 31,904 |
| | - | | 53,189 |
| | 1,017 | | 3,046 |
| | - | | 14,254 |
| | - | | 28,692 |
| | - | | 8,005 |
| \$ | 58,671 | \$ | 541,020 |
| Ψ | 36,071 | Ψ | 341,020 |
| | | | |
| | | | |
| | | | |
| \$ | 601 | \$ | 12,228 |
| T | 896 | _ | 17,790 |
| | - | | 53,189 |
| | _ | | 5,470 |
| | | | 2, |
| | 1,497 | | 88,677 |
| | | | |
| | | | |
| | | | |
| | _ | | 327,508 |
| | 57,174 | | 124,835 |
| | 31,174 | | 124,633 |
| | 57,174 | | 452,343 |
| \$ | 58,671 | \$ | 541,020 |
| Ψ | 30,071 | Ψ | 371,020 |

SPAULDING TOWNSHIP RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS MARCH 31, 2006

Fund balances - total governmental funds

452,343

\$

Amounts reported for *governmental activities* in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds.

Add: Capital assets 865,611

Subtract: Accumulated depreciation (316,609)

Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current-period expenditures. Those assets (such as certain receivables) are offset by deferred revenues in the governmental funds, and thus are not included in fund balance.

Add: Deferred special assessments 53,189

Net assets of governmental activities \$ 1,054,534

SPAULDING TOWNSHIP STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED MARCH 31, 2006

| | GENERAL | POLICE | CASS RIVER DIKE |
|--------------------------------------|---------------|--------------|--------------------|
| REVENUES | | | |
| Taxes | \$ 57,292 | \$ 36,332 | \$ - |
| Special assessments | 139,338 | - | 19,269 |
| Licenses and permits | 46,305 | - | - |
| Intergovernmental revenue: | | | |
| Federal grants | 4,800 | - | - |
| State grants | 182,341 | - | - |
| Local grants | - | - | - |
| Charges for services | 3,160 | - | - |
| Fines and forfeitures | 110 | - | - |
| Rent | 17,977 | - | - |
| Refunds and reimbursements | 3,070 | - | - |
| Interest | 8,119 | 207 | 1,611 |
| Other | 9,797 | 104 | <u>-</u> |
| TOTAL REVENUES | 472,309 | 36,643 | 20,880 |
| EXPENDITURES | | | |
| Legislative | 56,777 | - | - |
| General government | 177,508 | - | - |
| Recreation and culture | 16,997 | - | - |
| Public safety | - | 78,475 | - |
| Public works | 136,798 | - | 12,191 |
| Debt service | 26,971 | - | |
| TOTAL EXPENDITURES | 415,051 | 78,475 | 12,191 |
| REVENUES OVER (UNDER) EXPENDITURES | 57,258 | (41,832) | 8,689 |
| OTHER FINANCING SOURCES (USES) | | | |
| Transfer in | - | 42,860 | 420 |
| Transfer (out) | (44,029) | - | |
| TOTAL OTHER FINANCING SOURCES (USES) | (44,029) | 42,860 | 420 |
| NET CHANGE IN FUND BALANCES | 13,229 | 1,028 | 9,109 |
| FUND BALANCE, BEGINNING OF YEAR | 314,279 | 9,855 | 47,669 |
| FUND BALANCE, END OF YEAR | \$ 327,508 | \$ 10,883 | \$ 56,778 |

OTHER GOVERNMENTAL

| | FUNDS | TOTAL | | | | |
|----|--------|-------|----------|--|--|--|
| | | | | | | |
| \$ | 35,928 | \$ | 129,552 | | | |
| - | - | - | 158,607 | | | |
| | _ | | 46,305 | | | |
| | | | 10,200 | | | |
| | 5,000 | | 9,800 | | | |
| | - | | 182,341 | | | |
| | 250 | | 250 | | | |
| | - | | 3,160 | | | |
| | - | | 110 | | | |
| | - | | 17,977 | | | |
| | 3,250 | | 6,320 | | | |
| | 1,655 | | 11,592 | | | |
| | 5 | | 9,906 | | | |
| | 46,088 | | 575,920 | | | |
| | 40,000 | | 373,720 | | | |
| | | | | | | |
| | - | | 56,777 | | | |
| | - | | 177,508 | | | |
| | - | | 16,997 | | | |
| | 41,897 | | 120,372 | | | |
| | - | | 148,989 | | | |
| | - | | 26,971 | | | |
| | 41 807 | | 547.614 | | | |
| | 41,897 | | 547,614 | | | |
| | 4,191 | | 28,306 | | | |
| | | | | | | |
| | 749 | | 44,029 | | | |
| | - | | (44,029) | | | |
| | | | | | | |
| | 749 | | - | | | |
| | 4,940 | | 28,306 | | | |
| | 52,234 | | 424,037 | | | |
| \$ | 57,174 | \$ | 452,343 | | | |

SPAULDING TOWNSHIP RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED MARCH 31, 2006

28,306

| Amounts reported for <i>governmental activities</i> in the statement of activities are different because: | |
|---|----------|
| Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. | |
| Add: capital outlay | 7,500 |
| Subtract: depreciation expense | (30,717) |
| Revenues in the statement of activities that do not provide current financial resources are not reported as | (30,717 |

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, but rather are deferred to the following fiscal year.

Subtract: change in special assessments (20,184)

Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.

Add: principal payments on long-term liabilities 25,993

Change in net assets of governmental activities \$\ 10,898\$

The accompanying notes are an integral part of these financial statements.

Net change in fund balances - total governmental funds

SPAULDING TOWNSHIP STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL GENERAL FUND FOR THE YEAR ENDED MARCH 31, 2006

| | ORIGINAL BUDGET | AMENDED BUDGET | ACTUAL | OVER (UNDER) BUDGET |
|------------------------------------|--------------------|-------------------|---------------|---------------------------|
| REVENUES | | | | |
| Taxes | \$ 75,700 | \$ 75,700 | \$ 57,292 | \$ (18,408) |
| Special assessments | 128,500 | 128,500 | 139,338 | 10,838 |
| Licenses and permits | 50,355 | 50,355 | 46,305 | (4,050) |
| Intergovernmental revenue: | | | | |
| Federal grants | - | - | 4,800 | 4,800 |
| State grants | 182,740 | 182,740 | 182,341 | (399) |
| Charges for services | 3,200 | 3,200 | 3,160 | (40) |
| Fines and forfeits | 50 | 50 | 110 | 60 |
| Rent | 17,000 | 17,000 | 17,977 | 977 |
| Refunds and reimbursements | 2,500 | 2,500 | 3,070 | 570 |
| Interest | 3,700 | 3,700 | 8,119 | 4,419 |
| Other | 8,000 | 8,000 | 9,797 | 1,797 |
| TOTAL REVENUES | 471,745 | 471,745 | 472,309 | 564 |
| EXPENDITURES | | | | |
| Legislative | 61,975 | 61,975 | 56,777 | (5,198) |
| General government | 193,030 | 193,030 | 177,508 | (15,522) |
| Recreation and culture | 15,975 | 15,975 | 16,997 | 1,022 |
| Public works | 157,000 | 157,000 | 136,798 | (20,202) |
| Debt service | 28,500 | 28,500 | 26,971 | (1,529) |
| TOTAL EXPENDITURES | 456,480 | 456,480 | 415,051 | (41,429) |
| REVENUES OVER (UNDER) EXPENDITURES | 15,265 | 15,265 | 57,258 | 41,993 |
| OTHER FINANCING SOURCES (USES) | | | | |
| Transfer (out) | (32,600) | (32,600) | (44,029) | 11,429 |
| NET CHANGE IN FUND BALANCE | (17,335) | (17,335) | 13,229 | 30,564 |
| FUND BALANCE, BEGINNING OF YEAR | 314,279 | 314,279 | 314,279 | |
| FUND BALANCE, END OF YEAR | \$ 296,944 | \$ 296,944 | \$ 327,508 | \$ 30,564 |

SPAULDING TOWNSHIP STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL POLICE FUND FOR THE YEAR ENDED MARCH 31, 2006

| | | ORIGINAL AMENDED BUDGET BUDGET | | ACTU. | AL | OVER (UNDER) BUDGET | |
|------------------------------------|----|--------------------------------|-----------|-------|-----------|---------------------------|--|
| REVENUES | | | | | | | |
| Taxes | \$ | 33,000 | \$ 33,000 | \$ | 36,332 \$ | 3,332 | |
| Interest | | 70 | 70 | | 207 | 137 | |
| Other | | 80 | 80 | | 104 | 24 | |
| TOTAL REVENUES | - | 33,150 | 33,150 | | 36,643 | 3,493 | |
| EXPENDITURES | | | | | | | |
| Salaries and wages | | 51,000 | 51,000 | | 54,113 | 3,113 | |
| Fees and per diem | | 1,000 | 1,000 | | 975 | (25) | |
| Fringe benefits | | 9,250 | 9,250 | | 9,719 | 469 | |
| Operating supplies | | 300 | 300 | | 119 | (181) | |
| Uniforms | | 500 | 500 | | 517 | 17 | |
| Memberships and dues | | 250 | 250 | | 100 | (150) | |
| Contractual services | | 200 | 200 | | 836 | 636 | |
| Gas and oil | | 3,000 | 3,000 | | 4,085 | 1,085 | |
| Repairs and maintenance | | 2,000 | 2,000 | | 1,530 | (470) | |
| Education and training | | 750 | 750 | | 682 | (68) | |
| Medical | | 5,000 | 5,000 | | 4,742 | (258) | |
| Miscellaneous | | 200 | 200 | | 180 | (20) | |
| Capital outlay | | 500 | 500 | | 877 | 377 | |
| TOTAL EXPENDITURES | - | 73,950 | 73,950 | | 78,475 | 4,525 | |
| REVENUES OVER (UNDER) EXPENDITURES | | (40,800) | (40,800) | (| 41,832) | (1,032) | |
| OTHER FINANCING SOURCES (USES) | | | | | | | |
| Transfer in | | 32,600 | 32,600 | | 42,860 | 10,260 | |
| NET CHANGE IN FUND BALANCE | | (8,200) | (8,200) | | 1,028 | 9,228 | |
| FUND BALANCE, BEGINNING OF YEAR | | 9,855 | 9,855 | | 9,855 | <u> </u> | |
| FUND BALANCE, END OF YEAR | \$ | 1,655 | \$ 1,655 | \$ | 10,883 \$ | 9,228 | |

SPAULDING TOWNSHIP STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL CASS RIVER DIKE FUND FOR THE YEAR ENDED MARCH 31, 2006

| | | RIGINAL UDGET | AMENDED BUDGET | | ACTUAL | OVER (UNDER) BUDGET | |
|------------------------------------|----|------------------|-------------------|-------|--------|---------------------------|------|
| REVENUES | | | | | | | |
| Special assesments | \$ | 22,500 | | 00 \$ | , | | - 1 |
| Interest | | 450 | 4 | 50 | 1,611 | 1,10 | 61 |
| TOTAL REVENUES | | 22,950 | 22,9 | 50 | 20,880 | (2,0 | 70) |
| EXPENDITURES | | | | | | | |
| Fees and per diem | | 4,380 | 4,3 | 80 | 4,915 | 51 | 35 |
| Operating supplies | | 50 | | 50 | - | (: | (50) |
| Professional services | | 3,000 | 3,0 | 00 | 3,050 | | 50 |
| Contractual services | | - | | - | 4,200 | 4,20 | |
| Miscellaneous | | - | | - | 26 | | 26 |
| TOTAL EXPENDITURES | | 7,430 | 7,4 | 30 | 12,191 | 4,70 | 61 |
| REVENUES OVER (UNDER) EXPENDITURES | | 15,520 | 15,5 | 20 | 8,689 | (6,83 | 31) |
| OTHER FINANCING SOURCES (USES) | | | | | | | |
| Transfer in | | - | | - | 420 | 4: | 20 |
| NET CHANGE IN FUND BALANCE | | 15,520 | 15,5 | 20 | 9,109 | (6,4 | 11) |
| FUND BALANCE, BEGINNING OF YEAR | | 47,669 | 47,6 | 69 | 47,669 | | |
| FUND BALANCE, END OF YEAR | \$ | 63,189 | \$ 63,1 | 89 \$ | 56,778 | \$ (6,4 | 11) |

SPAULDING TOWNSHIP STATEMENT OF NET ASSETS PROPRIETARY FUNDS MARCH 31, 2006

| | ENTERPRISE | | | | | | |
|---|---------------------|------------------------------------|----------------------------|-------------------------------------|--|--|--|
| | WATER DISTRICT 1 | WATER DISTRICT 2 | SEWER | TOTAL | | | |
| ASSETS | | | | | | | |
| CURRENT ASSETS | | | | | | | |
| Cash and cash equivalents | \$ 104,579 | | \$ 213,835 | | | | |
| Cash at the County | - | 1,009 | 38 | 1,047 | | | |
| Investments | 45,000 | 85,000 | - | 130,000 | | | |
| Special assessment receivable - delinquent | 3,777 | 1,107 | 7,949 | 12,833 | | | |
| Accounts receivable - water billings Accounts receivable - other | 22,410 789 | 29,738 581 | 21,676 21 | 73,824 1,391 | | | |
| Inventory - supplies | 1,232 | 1,232 | 21 | 1,391 2,464 | | | |
| Prepaid items - bond payment | 1,232 | 18,077 | - - | 18,077 | | | |
| repaid tems bond payment | | 10,077 | | 10,077 | | | |
| TOTAL CURRENT ASSETS | 177,787 | 197,948 | 243,519 | 619,254 | | | |
| LONG-TERM ASSETS | | | | | | | |
| Special assessments receivable | | 94,029 | 414,306 | 508,335 | | | |
| CAPITAL ASSETS | | | | | | | |
| Land | - | 500 | - | 500 | | | |
| Property, plant and equipment | 249,634 | 1,268,072 | 1,096,282 | 2,613,988 | | | |
| Less accumulated depreciation | (188,837) | (595,671) | (149,128) | (933,636) | | | |
| TOTAL CAPITAL ASSETS | 60,797 | 672,901 | 947,154 | 1,680,852 | | | |
| TOTAL ASSETS | 238,584 | 964,878 | 1,604,979 | 2,808,441 | | | |
| LIABILITIES CURRENT LIABILITIES Accounts payable Accrued liabilities Due to other funds Current portion of contracts payable | 2,869 2,494 - | 3,175 2,494 14,254 17,599 | 32,138 - - 12,000 | 38,182 4,988 14,254 29,599 | | | |
| TOTAL CURRENT LIABILITIES | 5,363 | 37,522 | 44,138 | 87,023 | | | |
| LONG-TERM LIABILITIES Contracts payable | | 158,490 | 513,000 | 671,490 | | | |
| TOTAL LIABILITIES | 5,363 | 196,012 | 557,138 | 758,513 | | | |
| NET AGGETG | | | | | | | |
| NET ASSETS | <i>6</i> 0.707 | 106 012 | 400 154 | 070 762 | | | |
| Investment in capital assets, net of related debt Unrestricted | 60,797 172,424 | 496,812 272,054 | 422,154 625,687 | 979,763 1,070,165 | | | |
| TOTAL NET ASSETS | \$ 233,221 | | \$ 1,047,841 | | | | |
| TOTAL TILL AUGULD | Ψ 233,221 | Ψ /00,000 | Ψ 1,0-7/,0-1 | 2,077,720 | | | |

SPAULDING TOWNSHIP STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS PROPRIETARY FUNDS FOR THE YEAR ENDED MARCH 31, 2006

| | ENTERPRISE | | | | | | |
|---|---------------------|---------------------|--------------|--------------|--|--|--|
| | WATER DISTRICT 1 | WATER DISTRICT 2 | SEWER | TOTAL | | | |
| OPERATING REVENUES | | | | | | | |
| Service charges | \$ 112,528 | \$ 116,722 | \$ 107,553 | \$ 336,803 | | | |
| Penalties | 2,435 | 1,668 | 1,731 | 5,834 | | | |
| Connection fees | - | 7,700 | 4,093 | 11,793 | | | |
| Hydrant rentals | 3,380 | 5,390 | · - | 8,770 | | | |
| Miscellaneous | 3,559 | 12,671 | 433 | 16,663 | | | |
| TOTAL OPERATING REVENUES | 121,902 | 144,151 | 113,810 | 379,863 | | | |
| OPERATING EXPENSES | | | | | | | |
| Salaries and wages | 35,279 | 41,464 | 8,360 | 85,103 | | | |
| Office supplies | 934 | | 151 | 2,338 | | | |
| Operating supplies | 2,336 | | 139 | 7,728 | | | |
| Telephone and communication | 174 | | 43 | 434 | | | |
| Contractual services | 1,707 | 5,074 | 3,920 | 10,701 | | | |
| Audit | 1,512 | , | 378 | 3,780 | | | |
| Purchased water | 35,093 | | 80,436 | 159,441 | | | |
| Repairs and maintenance | 3,765 | | 288 | 7,668 | | | |
| Office rental | 2,000 | , | 500 | 5,000 | | | |
| Miscellaneous | 248 | | 1,191 | 2,078 | | | |
| Depreciation | 2,820 | | 27,062 | 70,175 | | | |
| TOTAL OPERATING EXPENSES | 85,868 | 146,110 | 122,468 | 354,446 | | | |
| OPERATING INCOME (LOSS) | 36,034 | (1,959) | (8,658) | 25,417 | | | |
| NON-OPERATING REVENUES (EXPENSES) | | | | | | | |
| Special assessments | _ | 58,987 | 16,123 | 75,110 | | | |
| Interest income | 4,330 | | 5,076 | 13,990 | | | |
| Interest expense | · <u>-</u> | (6,805) | (23,895) | (30,700) | | | |
| Agent fees | | (630) | - | (630) | | | |
| TOTAL NON-OPERATING REVENUES (EXPENSES) | 4,330 | 56,136 | (2,696) | 57,770 | | | |
| CHANGE IN NET ASSETS | 40,364 | 54,177 | (11,354) | 83,187 | | | |
| NET ASSETS, BEGINNING OF YEAR, AS RESTATED | 192,857 | 714,689 | 1,059,195 | 1,966,741 | | | |
| NET ASSETS, END OF YEAR | \$ 233,221 | | \$ 1,047,841 | \$ 2,049,928 | | | |
| THE TRADETS, ETTE OF TERM | Ψ 233,221 | Ψ /00,000 | Ψ 1,077,071 | Ψ 2,077,720 | | | |

SPAULDING TOWNSHIP STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED MARCH 31, 2006

| | ENTERPRISE | | | | | | |
|--|------------|-------------------|----|--------------------|------------|-----------|--|
| | | VATER STRICT 1 | | WATER ISTRICT 2 | SEWER | TOTAL | |
| Cash flows from operating activities | | | | | | | |
| Cash received from customers | \$ | 116,345 | \$ | 98,978 \$ | 121,083 \$ | 336,406 | |
| Cash payments to employees | | (35,901) | · | (42,086) | (8,360) | (86,347) | |
| Cash payments to suppliers for goods and services | | (47,298) | | (63,272) | (67,548) | (178,118) | |
| Net cash provided (used) by operating activities | | 33,146 | | (6,380) | 45,175 | 71,941 | |
| Cash flows from capital and related financing activities | | | | | | | |
| Special assessments | | - | | 58,987 | 16,123 | 75,110 | |
| Principal paid on bonds | | - | | (15,000) | (12,000) | (27,000) | |
| Interest paid on bonds | | - | | (6,805) | (23,895) | (30,700) | |
| Agent fees paid on bonds | | - | | (630) | - | (630) | |
| Proceeds from installment contract | | - | | 56,089 | - | 56,089 | |
| Acquisition and construction of capital assets | | - | | (69,326) | | (69,326) | |
| Net cash provided (used) by capital and related financing activities | | | | 23,315 | (19,772) | 3,543 | |
| Cash flows from investing activities | | | | | | | |
| Interest received | | 4,330 | | 4,584 | 5,076 | 13,990 | |
| Cash and cash equivalents, beginning of year | | 67,103 | | 40,694 | 183,394 | 291,191 | |
| Cash and cash equivalents, end of year | \$ | 104,579 | \$ | 62,213 \$ | 213,873 \$ | 380,665 | |
| Non-cash investing, capital and financing transactions All dividends and interest income were immediately reinvested in the cash management funds. | | | | | | | |
| Reconciliation of operating income (loss) to net cash provided (used) by operating activities: | | | | | | | |
| Operating income (loss) | \$ | 36,034 | \$ | (1,959) \$ | (8,658) \$ | 25,417 | |
| Adjustments to reconcile operating income (loss) | φ | 30,034 | Ф | (1,939) \$ | (8,038) \$ | 23,417 | |
| to net cash provided (used) by operating activities: | | | | | | | |
| Depreciation | | 2,820 | | 40,293 | 27,062 | 70,175 | |
| Changes in assets and liabilities which | | 2,020 | | 10,273 | 27,002 | 70,175 | |
| increase (decrease) cash: | | | | | | | |
| Receivables | | (5,557) | | (45,173) | 7,273 | (43,457) | |
| Inventories | | 989 | | 989 | - ,2.3 | 1,978 | |
| Prepaid cost and other assets | | - | | 887 | - | 887 | |
| Accounts payable | | (518) | | (795) | 19,498 | 18,185 | |
| Accrued and other liabilities | | (622) | | (622) | - | (1,244) | |
| Net cash provided (used) by operating activities | \$ | 33,146 | \$ | (6,380) \$ | 45,175 \$ | 71,941 | |

SPAULDING TOWNSHIP STATEMENT OF FIDUCIARY NET ASSETS MARCH 31, 2006

| <u>ASSETS</u> | <u>T</u> | OTAL |
|---|----------|--------------|
| Cash and cash equivalents | \$ | 9,403 |
| <u>LIABILITIES</u> | | |
| LIABILITIES Accrued liabilities Due to governmental units | \$ | 341 9,062 |
| TOTAL LIABILITIES | \$ | 9,403 |

NOTES TO FINANCIAL STATEMENTS

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Spaulding Township (the "Township"), conform to generally accepted accounting principles as applicable to governmental units. The following is a summary of the significant policies:

A. REPORTING ENTITY

The Township has determined that no entities should be consolidated into its financial statements as component units. The criteria for including a component unit includes significant operational or financial relationships with the Township. Therefore, the reporting entity consists only of the primary government.

B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The government-wide financial statements (i.e. the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of the interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND FINANCIAL STATEMENT PRESENTATION

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements; the agency funds use the accrual basis of accounting, but do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

NOTES TO FINANCIAL STATEMENTS

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period, or within one year for reimbursement – based grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, intergovernmental revenues and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *police fund* accounts for the collection of a separate tax millage that is used to fund the operations of the Township police department.

The Cass River dike fund accounts for the collection of special assessments that is used to maintain the dike on the Cass River boundary.

The government reports the following major proprietary funds:

The water district 1 fund accounts for the activities of the government's water distribution and treatment system for district 1.

The water district 2 fund accounts for the activities of the government's water distribution and treatment system for district 2.

The sewer fund accounts for the activities of the government's sewage disposal system.

Additionally, the Township reports the following fund types:

Agency funds are used to account for assets held for other governments in an agency capacity, including tax collections.

NOTES TO FINANCIAL STATEMENTS

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the water / sewer district 1 and water district 2 enterprise funds are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of operation and maintenance, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use restricted resources first, then unrestricted resources as they are needed.

D. ASSETS, LIABILITIES AND NET ASSETS OR EQUITY

1. DEPOSITS AND INVESTMENTS

All short-term investments that are highly liquid and have an original maturity of three months or less are considered to be cash equivalents.

Investments are stated at fair value.

NOTES TO FINANCIAL STATEMENTS

2. RECEIVABLES AND PAYABLES

All receivables and payables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

3. INVENTORY AND PREPAIDS

Inventory maintained by the Enterprise Funds is valued at cost using the first-in, first-out method. Inventory of expendable supplies in other funds has not been recorded and any amount of any such inventory is not considered material. The cost value of such inventory was recorded as an expenditure at the time of purchase.

Certain payments made to vendors are for services applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements.

4. RESTRICTED ASSETS

Restricted assets are assets that have been set aside for future purposes in the General Fund and water district 1, water district 2 and sewer funds.

5. CAPITAL ASSETS

Capital assets, which include property, plant, equipment and vehicles, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

NOTES TO FINANCIAL STATEMENTS

Major outlays for capital assets and improvements are capitalized as projects when constructed. Capital assets of the Township are depreciated using the straight line method over the following estimated useful lives:

Buildings30-75 yearsEquipment5-20 yearsVehicles4-20 years

6. LONG-TERM OBLIGATIONS

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable government activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

7. FUND EQUITY

Reserves represent those portions of fund equity not appropriable for expenditure or legally segregated for a specific future use. Designated fund balances represent tentative plans for future use of financial resources.

II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. BUDGETS AND BUDGETARY ACCOUNTING

Comparisons to budget are presented for the General Fund and Special Revenue Funds. The operating budget is adopted by activity for the General Fund and by activity for the Special Revenue funds. Budgets for the General and Special Revenue Funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). Any revisions that alter the total expenditures of any fund must be approved by the Township Board. Budgeted amounts are as originally adopted, or as amended by the Township Board.

NOTES TO FINANCIAL STATEMENTS

B. EXCESS OF EXPENDITURES OVER APPROPRIATIONS FOR BUDGETARY FUNDS

The Township had funds with expenditures exceeding budgeted appropriations at the activity level, which is the Township's legal level of budgetary control for the year ended March 31, 2006.

| | Budget | | Actual | | Variance | |
|------------------------|--------|--------|--------|--------|----------|----------|
| GENERAL FUND | | | | | | |
| General government | | | | | | |
| Supervisor | \$ | 14,235 | \$ | 14,318 | \$ | (83) |
| Elections | | 1,275 | | 6,124 | | (4,849) |
| Board of Review | | 2,650 | | 2,883 | | (233) |
| Treasurer | | 14,235 | | 14,318 | | (83) |
| Planning and zoning | | 16,825 | | 22,594 | | (5,769) |
| Recreation and culture | | | | | | |
| Parks | | 15,975 | | 16,997 | | (1,022) |
| Transfers out | | 32,600 | | 44,029 | (| (11,429) |
| POLICE FUND | | | | | | |
| Public Safety | | 73,950 | | 78,475 | | (4,525) |
| CASS RIVER DIKE FUND | | | | | | |
| Public Works | | 7,430 | | 12,191 | | (4,761) |

III. DETAILED NOTES ON ALL FUNDS

A. DEPOSITS AND INVESTMENTS

A reconciliation of cash and investments as shown in the financial statements to the Township's deposits and investments is as follows:

| _ | Total |
|-----------|----------|
| | |
| | |
| \$ | 765,762 |
| | 134,000 |
| | |
| | 9,052 |
| | |
| | 9,403 |
| \$ | 918,217 |
| | |
| \$ | 918,117 |
| | 100 |
| <u>\$</u> | 918,217 |
| | <u> </u> |

NOTES TO FINANCIAL STATEMENTS

Investment and deposit risk:

Interest Rate Risk. State law limits the allowable investments and the maturities of some of the allowable investments as identified in the following list of authorized investments. The Township's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit risk. The Township's investment policy does not have specific limits in excess of state law on investment credit risk. The Township has no investments for which ratings are required.

Custodial credit risk deposits. Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned. State law does not require and the Township does not have a policy for deposit custodial credit risk. As of year end, \$479,120 of the Township's bank balance of \$699,623 was exposed to custodial credit risk because it was uninsured and uncollateralized.

The Township is authorized by statute to invest surplus funds in the following:

- Bonds, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- ◆ Certificates of deposit, savings accounts, deposit accounts or depository receipts of a qualified financial institution.
- Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and that matures not more than 270 days after the date of purchase.
- In banker's acceptances of United States banks.
- Obligations of the State of Michigan and its political subdivisions that, at the time of purchase, are rated as investment grade by at least one standard rating service.
- Mutual funds registered under the Investment Company Act of 1940 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- ♦ External investment pools as authorized by Public Act 20 as amended through December 31, 1997.

NOTES TO FINANCIAL STATEMENTS

The Township Board is authorized to designate depositories for Township funds, and to determine that the funds are invested in accordance with State of Michigan statutory authority.

The Township's deposits are in accordance with statutory authority.

B. RECEIVABLES

Receivables in the primary government are as follows:

| | Governmental Activities | | Business-type Activities | |
|---------------------|----------------------------|---------|-----------------------------|--|
| Taxes | \$ | 11,786 | \$ - | |
| Accounts | | 3,046 | 75,215 | |
| Special assessments | | | | |
| Due within one year | | 20,184 | 12,833 | |
| Due after one year | | 64,909 | 508,335 | |
| Intergovernmental | | 28,692 | | |
| Total | \$ | 128,617 | \$ 596,383 | |

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not earned. At the end of the current fiscal year, the various components of deferred revenue reported in the governmental funds were as follows:

| | <u>Una</u> | <u>ivailable</u> |
|--------------------------------------|------------|------------------|
| Special assessments receivable (Cass | | |
| River Dike Fund) | \$ | 53,189 |

NOTES TO FINANCIAL STATEMENTS

C. CAPITAL ASSETS

Capital assets activity for the year ended March 31, 2006 was as follows:

| | Beginning | | | Ending |
|---|-------------------|--------------------|------------------|-------------------|
| | Balance | Additions | Disposals | Balance |
| Capital assets not being | | | | |
| depreciated: | | | | |
| Land | <u>\$ 53,131</u> | <u>\$</u> | <u>\$</u> | \$ 53,131 |
| Capital assets being | | | | |
| depreciated: | | | | |
| Buildings | 444,575 | - | - | 444,575 |
| Equipment | 78,930 | 7,500 | - | 86,430 |
| Vehicles | 281,475 | _ | | 281,475 |
| Total capital assets being | | | | |
| depreciated | 804,980 | 7,500 | | 812,480 |
| Less accumulated depreciation | L | | | |
| Buildings | (96,687) | (6,962) | _ | (103,649) |
| Equipment | (32,480) | (7,165) | _ | (39,645) |
| Vehicles | (156,725) | (16,590) | | (173,315) |
| Total accumulated depreciation | n (285,892) | (30,717) | = | (316,609) |
| Total capital assets being depreciated, net | 519,088 | (23,217) | <u>-</u> | 495,871 |
| Governmental activities capital assets, net | <u>\$ 572,219</u> | <u>\$ (23,217)</u> | <u>\$</u> | <u>\$ 549,002</u> |

NOTES TO FINANCIAL STATEMENTS

| Business-type activities | Beginning Balance | Additions | <u>Disposals</u> | Ending Balance |
|--------------------------------------|----------------------|-------------------|---------------------|-------------------|
| Capital assets not being | | | | |
| not being depreciated: | | | | |
| Land | \$ 500 | \$ - | \$ - | \$ 500 |
| Construction in progress | 40,396 | 69,326 | (109,722) | |
| Total capital assets not being | | | | |
| depreciated | 40,896 | 69,326 | (109,722) | 500 |
| Capital assets being depreciate | ed: | | | |
| Buildings | 18,375 | \$ - | \$ - | 18,375 |
| Mains | 2,444,526 | 109,722 | - | 2,554,248 |
| Equipment | 41,365 | | | 41,365 |
| Total capital assets being | | | | |
| depreciated | 2,504,266 | 109,722 | <u>-</u> | 2,613,988 |
| Less accumulated depreciation | 1 | | | |
| Buildings | (1,836) | (459) | - | (2,295) |
| Mains | (834,642) | (66,717) | - | (901,359) |
| Equipment | (26,983) | (2,999) | <u>-</u> | (29,982) |
| Total accumulated depreciation | n <u>(863,461</u>) | <u>(70,175</u>) | <u>-</u> | (933,636) |
| Total capital assets being | | | | |
| depreciated, net | 1,640,805 | 39,547 | | 1,680,352 |
| Business-type activities | | | | |
| capital assets, net | <u>\$ 1,681,701</u> | <u>\$ 108,873</u> | <u>\$(109,722</u>) | \$ 1,680,852 |
| Depreciation expense was chafollows: | arged to function | ons/programs | of the prima | ary government as |
| Governmental activities | S : | | | |
| General government | | | \$ 9 | 9,116 |
| Public safety | | | | 7,312 |
| Recreation and culture | | | | 1,289 |
| Total depreciation expe | ense – governn | nental activit | ies <u>\$ 30</u> |),717 |
| | 8 | | - | |
| Business-type activities | • | | | |
| Water District 1 | | | \$ 2 | 2,820 |
| Water District 2 | | | 40 |),293 |
| Sewer | | | 27 | <u>7,062</u> |
| Total depreciation expe | ense – business | -type activiti | ies <u>\$ 70</u> |) <u>,175</u> |

NOTES TO FINANCIAL STATEMENTS

D. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

| | Du | ie From |
|--------------|------|--------------|
| Due To | Wate | r District 2 |
| General Fund | \$ | 14,254 |

The balance is a result of a time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

| | | Transfers to | | | | | | | |
|----------------|-----------|-------------------------|--------|-----------|--|--|--|--|--|
| | | Nonmajor | | | | | | | |
| | | Cass River Governmental | | | | | | | |
| Transfers from | Police | Dike | Funds | Total | | | | | |
| General Fund | \$ 42,860 | \$ 420 | \$ 749 | \$ 44,029 | | | | | |

Transfers are used to move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them.

E. LONG-TERM DEBT

Changes in long-term debt

Long term activity for the year ended March 31, 2006 was as follows:

| | Balance April 1, 2005 | Additions | (Reductions) | Balance March 31, 2006 | Due Within One Year |
|---|-----------------------------|-----------|--------------------|------------------------------|---------------------|
| GOVERNMENTAL ACTIVITIES Installment Contracts | | | | | |
| Township complex – maturing through March 31, | | | | | |
| 2006, bearing interest of 6.0% | \$ 25,993 | <u>\$</u> | <u>\$ (25,993)</u> | \$ - | <u>\$</u> |

NOTES TO FINANCIAL STATEMENTS

| BUSINESS-TYPE ACTIVITIES | Balance April 1, 2005 | Additions | (Reductions) | Balance March 31, 2006 | Due Within One Year |
|---|-----------------------------|------------------|--------------------|------------------------------|------------------------|
| Contracts payable Water District 2 extension, maturing | | | | | |
| through April 1, 2013 with interest of 2.4% to 2.9%. | \$ 135,000 | \$ - | \$ (15,000) | \$ 120,000 | \$ 15,000 |
| Sewer extension, maturing through June 1, 2030 with interest at 4.5% | 537,000 | - | (12,000) | 525,000 | 12,000 |
| Water District 2 Curtis Road Extension, maturing through May 15, 2020 with interest at 5.0% | | 56,089 | | 56,089 | 2,599 |
| Business-type activities Long-term liabilities | <u>\$ 672,000</u> | <u>\$ 56,089</u> | <u>\$ (27,000)</u> | <u>\$ 701,089</u> | <u>\$ 29,599</u> |

Contracts payable currently outstanding are as follows:

| <u>Purpose</u> | <u>Interest Rates</u> | <u>Amount</u> |
|--------------------------|-----------------------|---------------|
| Business-type activities | 2.4 - 5.0% | \$ 701,089 |

Annual debt service requirements to maturity for contracts payable are as follows:

| Year Ending | Business-typ | | | |
|-------------|-------------------|-----------------|--|--|
| March 31 | <u>Principal</u> | <u>Interest</u> | | |
| 2007 | \$ 29,599 | \$ 32,313 | | |
| 2008 | 30,729 | 30,830 | | |
| 2009 | 30,866 | 29,306 | | |
| 2010 | 31,009 | 27,760 | | |
| 2011 | 32,160 | 26,177 | | |
| 2012-2016 | 144,331 | 107,200 | | |
| 2017-2021 | 123,395 | 78,098 | | |
| 2022-2026 | 125,000 | 49,162 | | |
| 2027-2031 | 154,000 | 17,865 | | |
| Total | <u>\$ 701,089</u> | \$398,711 | | |

NOTES TO FINANCIAL STATEMENTS

IV. OTHER INFORMATION

A. DEFINED CONTRIBUTION BENEFIT PLAN

The Spaulding Township Group Pension Plan is a defined contribution pension plan established by the Township Board and administered by Manulife Financial, a third party, to provide benefits at retirement to eligible employees. The following persons are eligible to participate in the plan: Township Board Members, Water Supervisor, Township Secretary, Water Assistant Supervisor, Police Officers, Fire Chief and Hall Custodian. At March 31, 2006, all 13 eligible persons were plan members.

Employees are required to contribute 5% of gross wages but have the option of contributing up to 100%. The Township is required to contribute 10% of the employee's base salary.

Contributions made by an employee vest immediately and contributions made by the Township vest after 2 years of full-time employment. An employee who leaves the employment of the Township is entitled to his or her contributions and the Township's contributions if vesting requirements are satisfied, plus interest earned.

Plan provisions and contribution requirements are established and may be amended by the Township Board.

During the year, the Township's required and actual contributions amounted to \$19,277. Employees made contributions amounting to \$15,630 to the Plan.

B. PROPERTY TAXES

Township property taxes are attached as an enforceable lien on property as of December 1. Taxes are levied December 1 and are due without penalty on or before February 14. These tax bills include the Township's own property taxes and taxes billed on behalf of Saginaw County and the school districts within the Township boundaries.

Real property taxes not collected as of March 1 are turned over to Saginaw County for collection, which advances the Township 100% for the delinquent taxes. Collection of delinquent personal property taxes remains the responsibility of the Township Treasurer.

NOTES TO FINANCIAL STATEMENTS

C. PRIOR PERIOD ADJUSTMENTS

During the year ended March 31, 2006, a prior period adjustment in the amount of \$6,709 was necessary to properly account for overstatement of capital assets at March 31, 2005 in the Government Wide Statement of Net Assets. The effect on the net assets was as follows:

Net assets, beginning of year,
as previously stated \$1,050,345

Prior period adjustments
Capital assets (6,709)

Net assets, beginning of year,
as restated \$1,043,636

D. COMMITMENTS AND CONTINGENCIES

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended March 31, 2006, the Township carried commercial insurance to cover all risks of losses. The Township has had no settled claims resulting from these risks that exceeded their commercial coverage in any of the past three fiscal years.

E. RESTATEMENT OF FUNDS

Within the proprietary type funds, the activity previously recorded in the Water/Sewer District 1 fund is now reported separately as the Water District 1 and Sewer funds.

* * * * *

SUPPLEMENTARY INFORMATION

SPAULDING TOWNSHIP GENERAL FUND SCHEDULE OF REVENUES BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2006

| | RIGINAL UDGET | A | AMENDED BUDGET | ACTUAL | OVER (UNDER) BUDGET |
|------------------------------------|------------------|----|-------------------|---------------|---------------------------|
| TAXES | | | | | |
| General property taxes | \$ 33,000 | \$ | 33,000 | \$ 35,550 | \$ 2,550 |
| Special assessments | 128,500 | | 128,500 | 139,338 | 10,838 |
| Payment in lieu of taxes | 26,000 | | 26,000 | 5,501 | (20,499) |
| Property tax administration fee | 16,700 | | 16,700 | 16,241 | (459) |
| TOTAL TAXES | 204,200 | | 204,200 | 196,630 | (7,570) |
| LICENSES AND PERMITS | | | | | |
| Building permits | 8,000 | | 8,000 | 3,818 | (4,182) |
| Cable TV franchise | 42,000 | | 42,000 | 42,206 | 206 |
| Miscellaneous licenses and permits | 355 | | 355 | 281 | (74) |
| TOTAL LICENSES AND PERMITS | 50,355 | | 50,355 | 46,305 | (4,050) |
| FEDERAL GRANTS | | | | | |
| Help America Vote Act | - | | - | 4,800 | 4,800 |
| STATE GRANTS | | | | | |
| Sales tax | 182,000 | | 182,000 | 181,572 | (428) |
| Liquor license | 740 | | 740 | 769 | 29 |
| TOTAL STATE GRANTS | 182,740 | | 182,740 | 182,341 | (399) |
| INTEREST ON INVESTMENTS | 3,700 | | 3,700 | 8,119 | 4,419 |
| OTHER REVENUE | | | | | |
| Charges for services | 3,200 | | 3,200 | 3,160 | (40) |
| Fines and forfeits | 50 | | 50 | 110 | 60 |
| Rent | 17,000 | | 17,000 | 17,977 | 977 |
| Refunds and reimbursements | 2,500 | | 2,500 | 3,070 | 570 |
| Other | 8,000 | | 8,000 | 9,797 | 1,797 |
| TOTAL OTHER REVENUE | 30,750 | | 30,750 | 34,114 | 3,364 |
| TOTAL REVENUES | \$ 471,745 | \$ | 471,745 | \$ 472,309 | \$ 564 |

SPAULDING TOWNSHIP GENERAL FUND SCHEDULE OF EXPENDITURES BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2006

| | | RIGINAL | | MENDED UDGET | A CTUAL | OVER (UNDER) |
|--------------------------|----|---------|----|-----------------|-------------|-----------------|
| LEGISLATIVE | В | UDGET | В | UDGET | ACTUAL | BUDGET |
| Township Board: | | | | | | |
| Fees and per diem | \$ | 5,000 | \$ | 5,000 | \$ 3,750 | \$ (1,250) |
| Fringe benefits | | 8,425 | | 8,425 | 8,692 | 267 |
| Supplies | | 3,600 | | 3,600 | 2,420 | (1,180) |
| Memberships and dues | | 8,000 | | 8,000 | 5,801 | (2,199) |
| Insurance | | 27,000 | | 27,000 | 27,849 | 849 |
| Legal expense | | 2,000 | | 2,000 | 100 | (1,900) |
| Audit | | 6,100 | | 6,100 | 6,620 | 520 |
| Printing and publishing | | 200 | | 200 | - | (200) |
| Training and education | | 100 | | 100 | - | (100) |
| Miscellaneous | | 1,550 | | 1,550 | 1,545 | (5) |
| TOTAL LEGISLATIVE | | 61,975 | | 61,975 | 56,777 | (5,198) |
| GENERAL GOVERNMENT | | | | | | |
| Supervisor: | | | | | | |
| Salaries and wages | | 12,100 | | 12,100 | 12,170 | 70 |
| Fringe benefits | | 2,135 | | 2,135 | 2,148 | 13 |
| Total Supervisor | | 14,235 | | 14,235 | 14,318 | 83 |
| Elections: | | | | | | |
| Fees and per diem | | 1,000 | | 1,000 | 678 | (322) |
| Operating supplies | | 175 | | 175 | 46 | (129) |
| Contractual services | | 100 | | 100 | 600 | 500 |
| Capital outlay | | - | | - | 4,800 | 4,800 |
| Total Elections | | 1,275 | | 1,275 | 6,124 | 4,849 |
| Tax Administration: | | | | | | |
| Operating supplies | | 500 | | 500 | 84 | (416) |
| Postage | | 1,000 | | 1,000 | 1,454 | 454 |
| Contractual services | | 38,300 | | 38,300 | 17,643 | (20,657) |
| Printing and publishing | | 500 | | 500 | 1,024 | 524 |
| Miscellaneous | | 2,100 | | 2,100 | 4,074 | 1,974 |
| Total Tax Administration | | 42,400 | | 42,400 | 24,279 | (18,121) |

(Continued)

SPAULDING TOWNSHIP GENERAL FUND SCHEDULE OF EXPENDITURES BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2006

| | ORIGINAL AMENDI BUDGET BUDGE | | ACTUAL | OVER (UNDER) BUDGET | |
|--|---------------------------------|----------|----------|---------------------------|--|
| GENERAL GOVERNMENT (CONTINUED) Clerk: | | | | | |
| Salaries and wages | \$ 6,500 | \$ 6,500 | \$ 6,500 | \$ - | |
| Fringe benefits | 1,150 | 1,150 | 1,147 | (3) | |
| Total Clerk | 7,650 | 7,650 | 7,647 | (3) | |
| Board of Review: | | | | | |
| Fees and per diem | 2,500 | 2,500 | 2,840 | 340 | |
| Printing and publishing | 150 | 150 | 43 | (107) | |
| Total Board of Review | 2,650 | 2,650 | 2,883 | 233 | |
| Treasurer: | | | | | |
| Salaries and wages | 12,100 | 12,100 | 12,170 | 70 | |
| Fringe benefits | 2,135 | 2,135 | 2,148 | 13 | |
| Total Treasurer | 14,235 | 14,235 | 14,318 | 83 | |
| Township Office: | | | | | |
| Salaries and wages | 27,200 | 27,200 | 22,460 | (4,740) | |
| Fringe benefits | 4,920 | 4,920 | 3,896 | (1,024) | |
| Operating supplies | 1,000 | 1,000 | 812 | (188) | |
| Postage | 200 | 200 | 454 | 254 | |
| Contractual services | 2,300 | 2,300 | 2,292 | (8) | |
| Repairs and maintenance | 900 | 900 | - | (900) | |
| Miscellaneous | 100 | 100 | 21 | (79) | |
| Capital outlay | 1,030 | 1,030 | 135 | (895) | |
| Total Township Office | 37,650 | 37,650 | 30,070 | (7,580) | |

(Continued)

SPAULDING TOWNSHIP GENERAL FUND SCHEDULE OF EXPENDITURES

BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2006

| | RIGINAL UDGET | | MENDED UDGET | ACTUAL | OVER (UNDER) BUDGET |
|--------------------------------|------------------|----|-----------------|--------------|---------------------------|
| | | | | | |
| GENERAL GOVERNMENT (CONTINUED) | | | | | |
| Building and Grounds: | | _ | | | |
| Salaries and wages | \$ 15,200 | \$ | 15,200 | \$ 14,750 | \$ (450) |
| Fees and per diem | - | | - | 900 | 900 |
| Fringe benefits | 2,400 | | 2,400 | 2,599 | 199 |
| Operating supplies | 1,125 | | 1,125 | 1,336 | 211 |
| Contractual services | 2,300 | | 2,300 | 2,242 | (58) |
| Telephone | 4,250 | | 4,250 | 4,295 | 45 |
| Public utilities | 13,000 | | 13,000 | 14,915 | 1,915 |
| Repairs and maintenance | 8,600 | | 8,600 | 5,983 | (2,617) |
| Miscellaneous | 200 | | 200 | 69 | (131) |
| Capital outlay | 850 | | 850 | 795 | (55) |
| Total Building and Grounds | 47,925 | | 47,925 | 47,884 | (41) |
| Planning and Zoning: | | | | | |
| Salaries and wages | 3,300 | | 3,300 | 3,749 | 449 |
| Fees and per diem | 5,000 | | 5,000 | 7,221 | 2,221 |
| Supplies | 325 | | 325 | 110 | (215) |
| Contractual | 4,000 | | 4,000 | 628 | (3,372) |
| Printing and publishing | 600 | | 600 | 900 | 300 |
| Legal expense | 2,000 | | 2,000 | 8,464 | 6,464 |
| Miscellaneous | 1,600 | | 1,600 | 1,522 | (78) |
| Total Planning and Zoning | 16,825 | | 16,825 | 22,594 | 5,769 |
| Cemetery: | | | | | |
| Salaries and wages | 6,250 | | 6,250 | 6,178 | (72) |
| Fringe benefits | 685 | | 685 | 706 | 21 |
| Supplies | 200 | | 200 | 65 | (135) |
| Contractual services | 700 | | 700 | 265 | (435) |
| Repair and maintenance | 100 | | 100 | 27 | (73) |
| Miscellaneous | 250 | | 250 | 150 | (100) |
| Miscenaneous | 230 | | 230 | 130 | (100) |
| Total Cemetery | 8,185 | | 8,185 | 7,391 | (794) |
| TOTAL GENERAL GOVERNMENT | 193,030 | | 193,030 | 177,508 | (15,522) |

(Continued)

SPAULDING TOWNSHIP GENERAL FUND SCHEDULE OF EXPENDITURES BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2006

| | RIGINAL UDGET | AMENDED BUDGET | A | ACTUAL | OVER (UNDER) BUDGET |
|------------------------------|------------------|-------------------|----|---------|---------------------------|
| RECREATION AND CULTURE | | | | | |
| Parks: | | | | | |
| Salaries and wages | \$ 6,200 | \$ 6,200 | \$ | 8,825 | \$ 2,625 |
| Fringe benefits | 575 | 575 | | 666 | 91 |
| Supplies | 1,700 | 1,700 | | 1,994 | 294 |
| Contracted services | 500 | 500 | | 596 | 96 |
| Repairs and maintenance | 1,500 | 1,500 | | 1,721 | 221 |
| Capital outlay | 3,500 | 3,500 | | 2,242 | (1,258) |
| Miscellaneous | 2,000 | 2,000 | | 953 | (1,047) |
| TOTAL RECREATION AND CULTURE | 15,975 | 15,975 | | 16,997 | 1,022 |
| PUBLIC WORKS | | | | | |
| Highway and streets: | | | | | |
| Roads | 20,000 | 20,000 | | 11,330 | (8,670) |
| Drains at large | 14,000 | 14,000 | | 15,127 | 1,127 |
| Street lighting | 14,000 | 14,000 | | 13,618 | (382) |
| Total Highway and streets | 48,000 | 48,000 | | 40,075 | (7,925) |
| SANITATION | | | | | |
| Refuse collection | 109,000 | 109,000 | | 96,723 | (12,277) |
| TOTAL PUBLIC WORKS | 157,000 | 157,000 | | 136,798 | (20,202) |
| DEBT SERVICE | | | | | |
| Principal | 27,000 | 27,000 | | 25,993 | (1,007) |
| Interest | 1,500 | 1,500 | | 978 | (522) |
| TOTAL DEBT SERVICE | 28,500 | 28,500 | | 26,971 | (1,529) |
| TOTAL EXPENDITURES | \$ 456,480 | \$ 456,480 | \$ | 415,051 | \$ (41,429) |

SPAULDING TOWNSHIP COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS MARCH 31, 2006

| | SPECIAL REVENUE FUNDS | | | | | | | | |
|-----------------------------------|-----------------------|--------|-----------------------|--------|----|--------|--|--|--|
| | | FIRE | HISTORICAL SOCIETY | | | | | | |
| | | FUND | | | | TOTAL | | | |
| <u>ASSETS</u> | | | | | | | | | |
| Cash and cash equivalents | \$ | 43,421 | \$ | 6,638 | \$ | 50,059 | | | |
| Investments | | - | | 4,000 | | 4,000 | | | |
| Taxes receivable - delinquent | | 3,595 | | - | | 3,595 | | | |
| Accounts receivable | | 161 | | 856 | | 1,017 | | | |
| TOTAL ASSETS | \$ | 47,177 | \$ | 11,494 | \$ | 58,671 | | | |
| LIABILITIES AND FUND EQUITY | | | | | | | | | |
| LIABILITIES | | | | | | | | | |
| Accounts payable | \$ | 601 | \$ | - | \$ | 601 | | | |
| Accrued liabilities | | 896 | | - | | 896 | | | |
| TOTAL LIABILITIES | | 1,497 | | - | | 1,497 | | | |
| FUND EQUITY | | | | | | | | | |
| Fund balances: | | | | | | | | | |
| Unreserved: | | | | | | | | | |
| Undesignated | | 45,680 | | 11,494 | | 57,174 | | | |
| TOTAL FUND EQUITY | | 45,680 | | 11,494 | | 57,174 | | | |
| TOTAL LIABILITIES AND FUND EQUITY | \$ | 47,177 | \$ | 11,494 | \$ | 58,671 | | | |

SPAULDING TOWNSHIP COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED MARCH 31, 2006

| | FIRE | | | | | | | |
|-------------------------------------|------|------------------|-------------------|----------|--------|--------|----|-------------------------|
| | | RIGINAL UDGET | AMENDED BUDGET | | ACTUAL | | J) | OVER JNDER) UDGET |
| REVENUES | | | | | | | | |
| Taxes | \$ | 33,000 | \$ | 33,000 | \$ | 35,928 | \$ | 2,928 |
| Federal grant | Ψ | 5,000 | Ψ | 5,000 | Ψ | 5,000 | Ψ | - |
| Local grant | | 5,000 | | 5,000 | | 250 | | (4,750) |
| Refunds and reimbursements | | 2,500 | | 2,500 | | 3,250 | | 750 |
| Interest | | 500 | | 500 | | 1,226 | | 726 |
| Other revenue | | 50 | | 50 | | 5 | | (45) |
| TOTAL REVENUES | | 46,050 | | 46,050 | | 45,659 | | (391) |
| EXPENDITURES | | | | | | | | |
| Salaries and wages | | 4,000 | | 4,000 | | 3,744 | | (256) |
| Fees and per diem | | 2,700 | | 2,700 | | 2,625 | | (75) |
| Fringe benefits | | 1,025 | | 1,025 | | 1,124 | | 99 |
| Operating supplies | | 5,000 | | 5,000 | | 3,225 | | (1,775) |
| Uniforms | | 3,000 | | 3,000 | | 4,056 | | 1,056 |
| Memberships and dues | | 200 | | 200 | | 55 | | (145) |
| Contractual services | | 500 | | 500 | | - | | (500) |
| Central communication | | 3,000 | | 3,000 | | 1,859 | | (1,141) |
| Gas and oil | | 1,000 | | 1,000 | | 367 | | (633) |
| Insurnace | | 600 | | 600 | | 408 | | (192) |
| Repair and maintenance | | 5,600 | | 5,600 | | 3,939 | | (1,661) |
| Education and training | | 2,500 | | 2,500 | | 365 | | (2,135) |
| Miscellaneous | | 2,850 | | 2,850 | | 2,600 | | (250) |
| Capital outlay | | 27,600 | | 27,600 | | 17,530 | | (10,070) |
| TOTAL EXPENDITURES | | 59,575 | | 59,575 | | 41,897 | | (17,678) |
| REVENUES OVER (UNDER) EXPENDITURES | | (13,525) | | (13,525) | | 3,762 | | 17,287 |
| OTHER FINANCING SOURCES Transfer in | | - | | - | | 749 | | 749 |
| NET CHANGE IN FUND BALANCES | | (13,525) | | (13,525) | | 4,511 | | 18,036 |
| FUND BALANCE, BEGINNING OF YEAR | | 41,169 | | 41,169 | | 41,169 | | |
| FUND BALANCE, END OF YEAR | \$ | 27,644 | \$ | 27,644 | \$ | 45,680 | \$ | 18,036 |

| HISTORICAL SOCIETY | | | | | | | | | |
|--------------------|--------|-----------|-----------|---------|--|--|--|--|--|
| | | OVER | | | | | | | |
| | IGINAL | AMENDED | | (UNDER) | | | | | |
| B | UDGET | BUDGET | ACTUAL | BUDGET | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| \$ | - | \$ - | \$ - | \$ - | | | | | |
| | - | - | - | - | | | | | |
| | - | - | = | - | | | | | |
| | 100 | - | - | - | | | | | |
| | 100 | 100 | 429 | 329 | | | | | |
| | - | - | | | | | | | |
| | 100 | 100 | 429 | 329 | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | - | - | - | - | | | | | |
| | - | - | - | - | | | | | |
| | - | - | - | - | | | | | |
| | - | - | - | - | | | | | |
| | - | - | - | - | | | | | |
| | - | - | - | - | | | | | |
| | - | - | - | - | | | | | |
| | - | - | - | - | | | | | |
| | - | - | - | - | | | | | |
| | - | - | - | - | | | | | |
| | _ | _ | - | _ | | | | | |
| | _ | _ | _ | _ | | | | | |
| | _ | _ | _ | _ | | | | | |
| | | | | | | | | | |
| | - | - | - | | | | | | |
| | 100 | 100 | 420 | 220 | | | | | |
| | 100 | 100 | 429 | 329 | | | | | |
| | | | | | | | | | |
| | - | - | - | | | | | | |
| | 100 | 100 | 429 | 329 | | | | | |
| | | | | | | | | | |
| | 11,065 | 11,065 | 11,065 | | | | | | |
| \$ | 11,165 | \$ 11,165 | \$ 11,494 | \$ 329 | | | | | |

SPAULDING TOWNSHIP COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2006

| | TOTAL | | | | | | | |
|-------------------------------------|-------|--------------------|----|-------------------|----|--------|----|--------------------------|
| | | ORIGINAL BUDGET | | AMENDED BUDGET | | ACTUAL | | OVER UNDER) BUDGET |
| REVENUES | | | | | | | | |
| Taxes | \$ | 33,000 | \$ | 33,000 | \$ | 35,928 | \$ | 2,928 |
| Federal grant | | 5,000 | | 5,000 | | 5,000 | | - |
| Local grant | | 5,000 | | 5,000 | | 250 | | (4,750) |
| Refunds and reimbursements | | 2,500 | | 2,500 | | 3,250 | | 750 |
| Interest | | 600 | | 600 | | 1,655 | | 1,055 |
| Other revenue | | 50 | | 50 | | 5 | | (45) |
| TOTAL REVENUES | | 46,150 | | 46,150 | | 46,088 | | (62) |
| EXPENDITURES | | | | | | | | |
| Salaries and wages | | 4,000 | | 4,000 | | 3,744 | | (256) |
| Fees and per diem | | 2,700 | | 2,700 | | 2,625 | | (75) |
| Fringe benefits | | 1,025 | | 1,025 | | 1,124 | | 99 |
| Operating supplies | | 5,000 | | 5,000 | | 3,225 | | (1,775) |
| Uniforms | | 3,000 | | 3,000 | | 4,056 | | 1,056 |
| Memberships and dues | | 200 | | 200 | | 55 | | (145) |
| Central communication | | 3,000 | | 3,000 | | 1,859 | | (1,141) |
| Gas and oil | | 1,000 | | 1,000 | | 367 | | (633) |
| Insurnace | | 600 | | 600 | | 408 | | (192) |
| Repair and maintenance | | 5,600 | | 5,600 | | 3,939 | | (1,661) |
| Education and training | | 2,500 | | 2,500 | | 365 | | (2,135) |
| Miscellaneous | | 2,850 | | 2,850 | | 2,600 | | (250) |
| Capital outlay | | 27,600 | | 27,600 | | 17,530 | | (10,070) |
| TOTAL EXPENDITURES | | 59,075 | | 59,075 | | 41,897 | | (17,178) |
| REVENUES OVER (UNDER) EXPENDITURES | | (12,925) | | (12,925) | | 4,191 | | 17,116 |
| OTHER FINANCING SOURCES Transfer in | | - | | _ | | 749 | | 749 |
| | | | | | | | | |
| NET CHANGE IN FUND BALANCES | | (12,925) | | (12,925) | | 4,940 | | 17,865 |
| FUND BALANCE, BEGINNING OF YEAR | | 52,234 | | 52,234 | | 52,234 | | |
| FUND BALANCE, END OF YEAR | \$ | 39,309 | \$ | 39,309 | \$ | 57,174 | \$ | 17,865 |

SPAULDING TOWNSHIP FIDUCIARY FUNDS COMBINING BALANCE SHEET MARCH 31, 2006

| | AGI | | | | | | |
|---------------------------|--------------------|---|----|-------|-------|-------|--|
| | TAX | | | | | | |
| | COLLECTION PAYROLL | | | | TOTAL | | |
| <u>ASSETS</u> | FUND IMPREST | | | | | | |
| Cash and cash equivalents | \$ | 1 | \$ | 9,402 | \$ | 9,403 | |
| A LA DIA VIDUO | | | | | | | |
| <u>LIABILITIES</u> | | | | | | | |
| LIABILITIES | | | | | | | |
| Accrued liabilities | \$ | - | \$ | 341 | \$ | 341 | |
| Due to governmental units | | 1 | | 9,061 | | 9,062 | |
| TOTAL LIABILITIES | \$ | 1 | \$ | 9,402 | \$ | 9,403 | |